City of Salem
FY 2021
Fiscal Budget Expenditure Appropriations

Г	Operating Budget					Non-Operating Budget					1	
	Personal	Capital		Program		Debt Interfund						
Fund / Department	Services	Services	Outlay		Level		Service	Transfers	С	ontingency		Total
GENERAL FUND (By Department):				_								
City Manager's Office				\$	1,273,920	\$	-	\$ -	\$	-	\$	1,273,920
Community Development Department					5,388,590		-	10,960		-		5,399,550
Finance Department					4,142,480		-	-		-		4,142,480
Fire Department					37,152,930		-	-		-		37,152,930
Human Resources Department												
Human Resources					1,689,540		-	-		-		1,689,540
Facilities Services					4,739,390		-	113,000		-		4,852,390
Information Technology Department					9,901,160		-	-		-		9,901,160
Legal Department					2,544,090		-	-		-		2,544,090
Library					5,233,040		-	-		-		5,233,040
Mayor and Council					214,580		-	-		-		214,580
Municipal Court					2,181,040		-	-		-		2,181,040
Police Department					48,893,510		-	-		-		48,893,510
Parks and Recreation Services					11,204,570		-	57,500		-		11,262,070
Urban Development Department					5,391,960		-	139,250		-		5,531,210
Non-Departmental ¹	86,000	6,138,800					690,440	950,000		2,358,000		10,223,240
TOTAL GENERAL FUND	86,000	\$ 6,138,800	\$.	• \$	139,950,800	\$	690,440	\$ 1,270,710	\$	2,358,000	\$	150,494,750
OTHER FUNDS (By Fund Number):												
TRANSPORTATION SERVICES				\$	16,144,330	\$	-	\$ 812,070	\$	500,000	\$	17,456,400
STREETLIGHT					1,181,930		240,430	500,000		200,000		2,122,360
AIRPORT					1,437,780		44,450	300,000		597,050		2,379,280
COMMUNITY RENEWAL					8,468,270		-	-		-		8,468,270
DOWNTOWN PARKING					1,086,270		-	-		48,920		1,135,190
CULTURAL AND TOURISM					2,094,510		-	1,385,080		120,000		3,599,590
PUBLIC ART FUND					67,910		-	-		-		67,910
TOURISM PROMOTION AREA					888,390		-	41,610		-		930,000
LEASEHOLD					493,180		-	215,000		197,690		905,870
BUILDING AND SAFETY					5,597,820		-	500,000		300,000		6,397,820
TRAFFIC SAFETY					850,340		-	318,610		-		1,168,950
DEBT SERVICE					-		21,830,260	-		-		21,830,260
CAPITAL IMPROVEMENTS					185,508,430		-	-		-		185,508,430
SYSTEM DEVELOPMENT CHARGE ²					43,162,470		-	2,360,000		-		45,522,470
DEVELOPMENT DISTRICT					5,281,460		-	500,000		-		5,781,460
UTILITY					80,654,290		19,023,240	23,248,440		3,000,000		125,925,970
EMERGENCY SERVICES					851,170		-	150,000		60,000		1,061,170
COMMUNICATIONS CENTER					11,891,880		-	1,000,000		500,000		13,391,880
POLICE REGIONAL RECORDS					479,140		-	-		71,870		551,010
CITY SERVICES ³												
Document Services					1,129,810		-	-		-		1,129,810
Fleet Services					6,384,340		-	300,000		-		6,684,340
IT Interconnect / Telecommunications	5				425,040		-	-		-		425,040
Radio Communications					1,526,730		-	-		-		1,526,730
Shops Facilities Maintenance					179,100		-	-		-		179,100
Warehouse Services					1,755,000		-	50,000		-		1,805,000
SELF INSURANCE BENEFITS					38,411,100		-	-		-		38,411,100
SELF INSURANCE RISK					11,503,440		-	-		-		11,503,440
EQUIPMENT REPLACEMENT RESERVE					15,474,360		-	-		-		15,474,360
TRUST ⁴	-	2,655,220	500,000				-	295,770		-		3,450,990
TOTAL ALL FUNDS \$	86,000				582,879 290	\$	41,828,820	\$ 33,247,290	\$	7,953,530	\$	675,288,950

City of Salem budget expenses are described as operating and non-operating and are adopted at the program level for the General Fund and for all other funds with a few exceptions. The exceptions are noted in the exhibit table and explained below.

Operating expenses include the object categories of personal services, materials and services, and capital outlay. Non-operating expenses represent the object categories of debt service, interfund transfers, and contingencies.

1. The General Fund Non Departmental budget supports expenses that have a General Fund-wide benefit. As it does not represent a specific program area, the budget is presented by object category.

2. Fund also known as Extra Capacity Facility

3. The City Services Fund budget includes seven separate internal service program areas -- Document Services, Fleet Services, IT Communications Interconnect and IT Telecommunications, Radio Communications, Shops Maintenance, and Warehouse Services. The program area budgets are displayed as operating and non operating expenses.

4. Expenses in the City's Trust budget represent a variety of program areas and are presented by object category.