

City of Salem
FY 2021
Final Budget Expenditure Appropriations

Fund / Department	Operating Budget				Non-Operating Budget			Total
	Personal Services	Materials & Services	Capital Outlay	Program Level	Debt Service	Interfund Transfers	Contingency	
GENERAL FUND (By Department):								
City Manager's Office				\$ 1,273,920	\$ -	\$ -	\$ -	\$ 1,273,920
Community Development Department				5,388,590	-	10,960	-	5,399,550
Finance Department				4,142,480	-	-	-	4,142,480
Fire Department				37,152,930	-	-	-	37,152,930
Human Resources Department								
Human Resources				1,689,540	-	-	-	1,689,540
Facilities Services				4,739,390	-	113,000	-	4,852,390
Information Technology Department				9,901,160	-	-	-	9,901,160
Legal Department				2,544,090	-	-	-	2,544,090
Library				5,233,040	-	-	-	5,233,040
Mayor and Council				214,580	-	-	-	214,580
Municipal Court				2,181,040	-	-	-	2,181,040
Police Department				48,893,510	-	-	-	48,893,510
Parks and Recreation Services				9,623,670	-	57,500	-	9,681,170
Urban Development Department				5,391,960	-	139,250	-	5,531,210
Non-Departmental ¹	86,000	4,121,480	-		690,440	850,000	3,000,000	8,747,920
TOTAL GENERAL FUND	\$ 86,000	\$ 4,121,480	\$ -	\$ 138,369,900	\$ 690,440	\$ 1,170,710	\$ 3,000,000	\$ 147,438,530
OTHER FUNDS (By Fund Number):								
TRANSPORTATION SERVICES				\$ 16,144,330	\$ -	\$ 812,070	\$ 500,000	\$ 17,456,400
STREETLIGHT				1,181,930	240,430	500,000	200,000	2,122,360
AIRPORT				1,437,780	44,450	300,000	597,050	2,379,280
COMMUNITY RENEWAL				7,607,910	-	-	-	7,607,910
DOWNTOWN PARKING				1,086,270	-	-	48,920	1,135,190
CULTURAL AND TOURISM				2,094,510	-	1,385,080	120,000	3,599,590
PUBLIC ART FUND				67,910	-	-	-	67,910
TOURISM PROMOTION AREA				888,390	-	41,610	-	930,000
LEASEHOLD				493,180	-	215,000	197,690	905,870
BUILDING AND SAFETY				5,597,820	-	500,000	300,000	6,397,820
TRAFFIC SAFETY				850,340	-	318,610	-	1,168,950
DEBT SERVICE				-	21,830,260	-	-	21,830,260
CAPITAL IMPROVEMENTS				185,508,430	-	-	-	185,508,430
SYSTEM DEVELOPMENT CHARGE ²				43,162,470	-	2,360,000	-	45,522,470
DEVELOPMENT DISTRICT				5,281,460	-	500,000	-	5,781,460
UTILITY				80,654,290	19,023,240	23,248,440	3,000,000	125,925,970
EMERGENCY SERVICES				851,170	-	150,000	60,000	1,061,170
COMMUNICATIONS CENTER				11,891,880	-	1,000,000	500,000	13,391,880
POLICE REGIONAL RECORDS				479,140	-	-	71,870	551,010
CITY SERVICES ³								
Document Services				1,129,810	-	-	-	1,129,810
Fleet Services				6,384,340	-	300,000	-	6,684,340
IT Interconnect / Telecommunications				425,040	-	-	-	425,040
Radio Communications				1,526,730	-	-	-	1,526,730
Shops Facilities Maintenance				179,100	-	-	-	179,100
Warehouse Services				1,755,000	-	50,000	-	1,805,000
SELF INSURANCE BENEFITS				38,411,100	-	-	-	38,411,100
SELF INSURANCE RISK				11,503,440	-	-	-	11,503,440
EQUIPMENT REPLACEMENT RESERVE				15,474,360	-	-	-	15,474,360
TRUST ⁴						295,770	-	3,450,990
TOTAL ALL FUNDS	\$ 86,000	\$ 6,776,700	\$ 500,000	\$ 580,438,030	\$ 41,828,820	\$ 33,147,290	\$ 8,595,530	\$ 671,372,370

City of Salem budget expenses are described as operating and non-operating and are adopted at the program level for the General Fund and for all other funds with a few exceptions. The exceptions are noted in the exhibit table and explained below.

Operating expenses include the object categories of personal services, materials and services, and capital outlay. Non-operating expenses represent the object categories of debt service, interfund transfers, and contingencies.

1. The General Fund Non Departmental budget supports expenses that have a General Fund-wide benefit. As it does not represent a specific program area, the budget is presented by object category.

2. Fund also known as Extra Capacity Facility

3. The City Services Fund budget includes seven separate internal service program areas -- Document Services, Fleet Services, IT Communications Interconnect and IT Telecommunications, Radio Communications, Shops Maintenance, and Warehouse Services. The program area budgets are displayed as operating and non operating expenses.

4. Expenses in the City's Trust budget represent a variety of program areas and are presented by object category.