

**Asset Management and General Obligation Bonding Strategy.** The City actively manages the City's debt portfolio, utilizing opportunities to refinance and prepay current debt, in order to reduce interest expense and build capacity for future debt issuances. Through the City Council's support and approval of these efforts, the City was able to save \$11.5 million for the Utility through refinancing and prepaying existing debt, and \$1.3 million by refinancing streets and bridges general obligation (GO) debt. These efforts also coincided with new voter approved GO issuances for the Police Facility (\$61.8 million) and Library Seismic Upgrade project (\$18.6 million).

A long-term bonding strategy is an important tool that can be used to coordinate future debt issuances based on Council and community priorities. There are many steps included in the debt issuance process, including: assessment of needs (new infrastructure and deferred maintenance), cost and engineering analysis, public outreach, Council authorization, referral to voters, debt issuance, and project construction. Prioritization will allow the Council to weigh competing infrastructure needs and schedule potential projects accordingly based on funding availability and debt policy considerations. Identified needs include: fire equipment, transportation infrastructure, sidewalks, water/sewer infrastructure, Civic Center deferred maintenance, park improvements, City Shops Complex, and affordable housing.