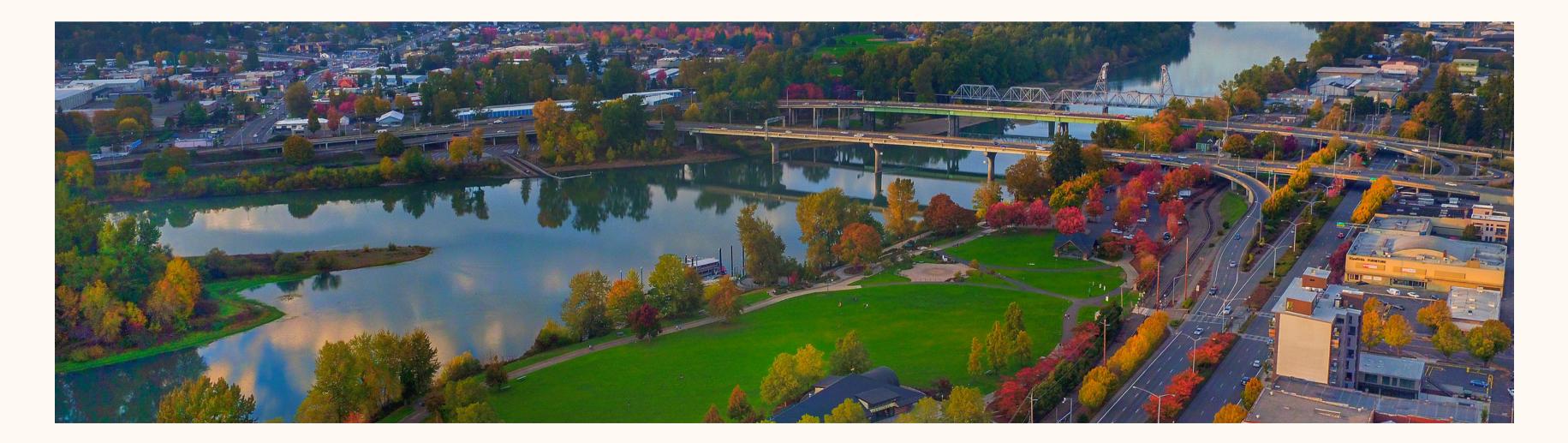
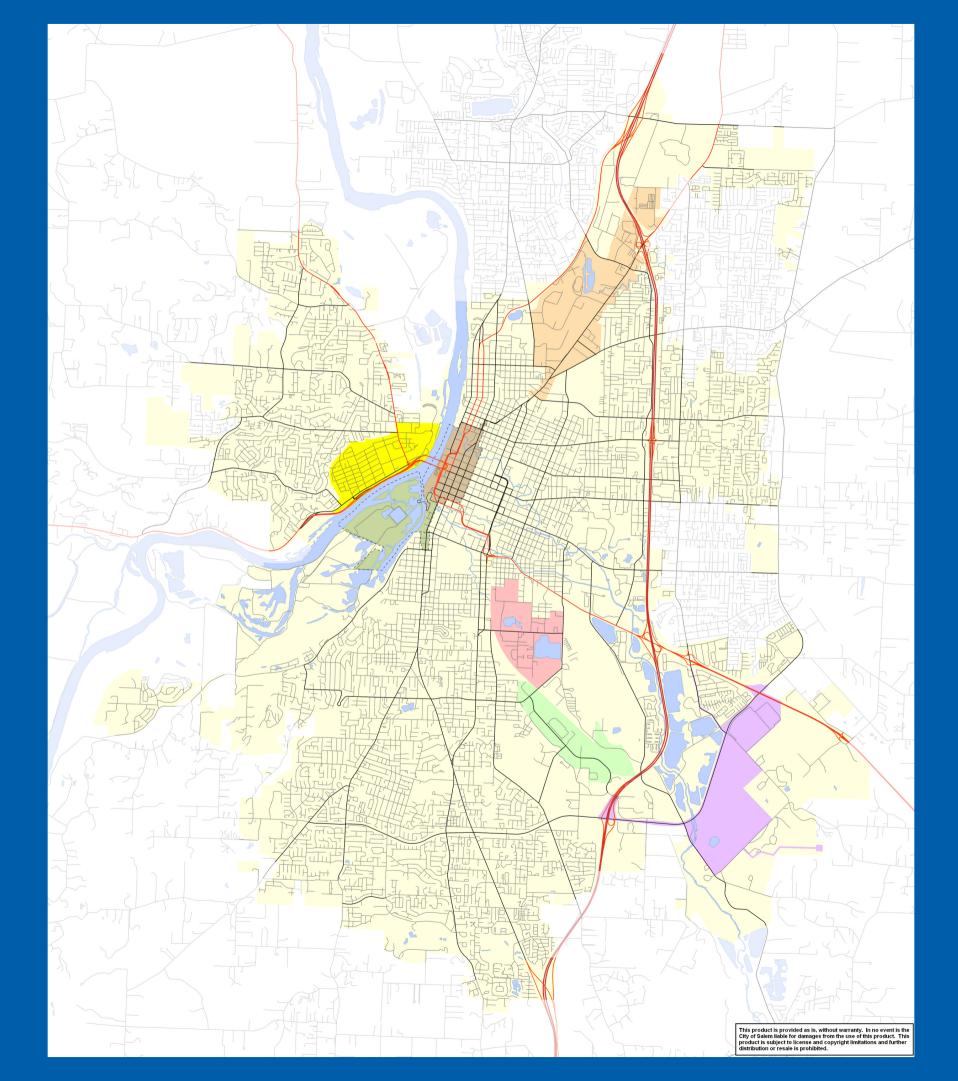
URBAN RENEWAL IN SALEM





RIVERFRONT DOWNTOWN URA



- 5 Phases of Downtown Streetscape Improvements
- 26,000 SF Park Front Office Building
- Provided Grants to Reduce Building Vacancy, Expand Businesses and Address Crime Prevention
- KOZ on State Street (148 Workforce Housing Units)
- Union Gospel Men's Facility
- Demolition of former UGM/Saffron/ABC Music Sites (Block 50)
- Holman Hotel

RIVERFRONT DOWNTOWN URA



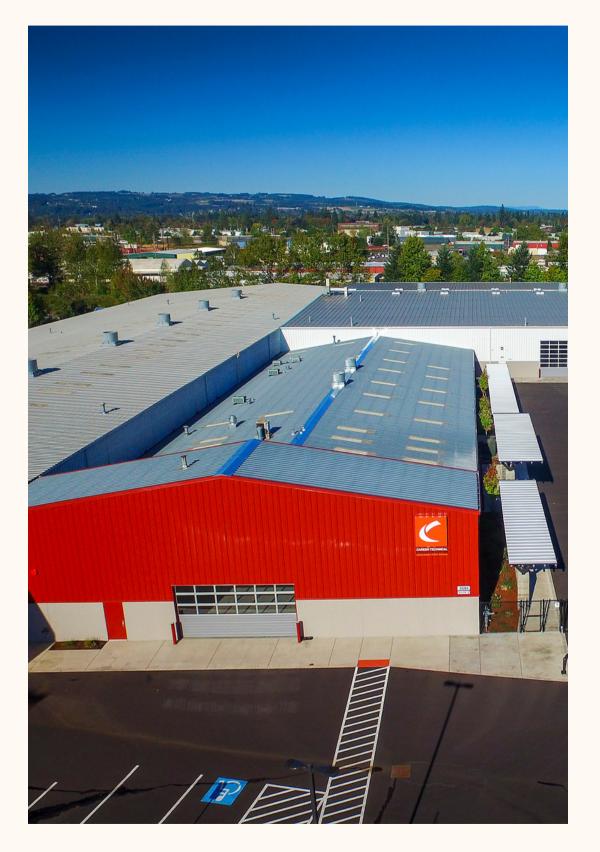
UPCOMING/ACTIVE PROJECTS

- Rivenwood Rental Housing Construction
- (mixed use)
- Redevelopment of Citizens Apartment

 Block 50 Mixed-Use Project Developer Selection Redevelopment of Former Whitlocks Building

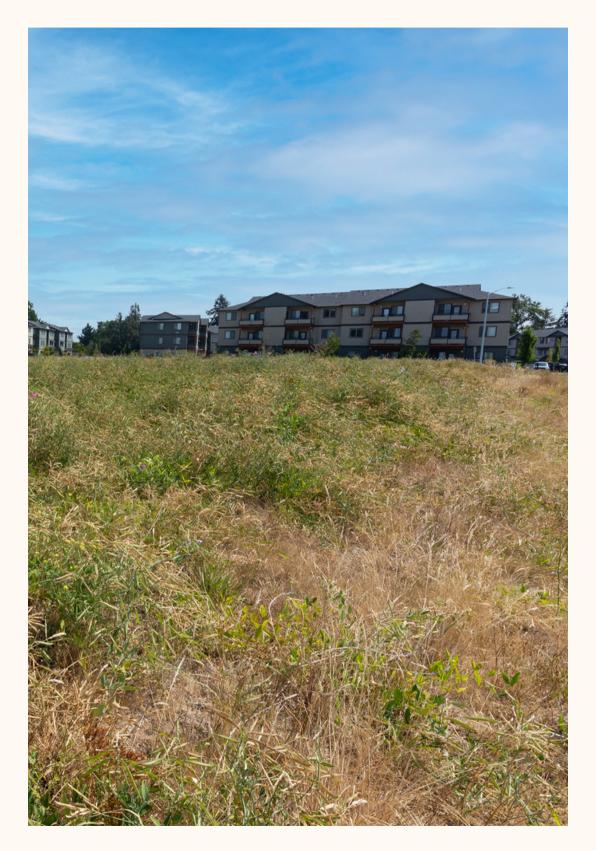
Redevelopment of Former Green Thumb Building

NORTH GATEWAY URA



- Maximum Indebtedness Increase
- CTEC Development Partnership
- Redwood Crossing Property Purchase with SHA
- 2640 Portland Road Purchase for Future Development
- Streetscape and Development Infrastructure Investment Projects
- Grants Issued for Redevelopment, Improved Building, New Construction and Expansion of Industry

NORTH GATEWAY URA



UPCOMING/ACTIVE PROJECTS

Silverton/17th Road Improvements Including Turn

Lane and Partnering With Bond Project.

- 2640 Portland Road Site Planning
- Portland Road Road Infrastructure Improvements Partnering With Bond Project
- Continued Active Grant Programs

MCGILCHRIST URA



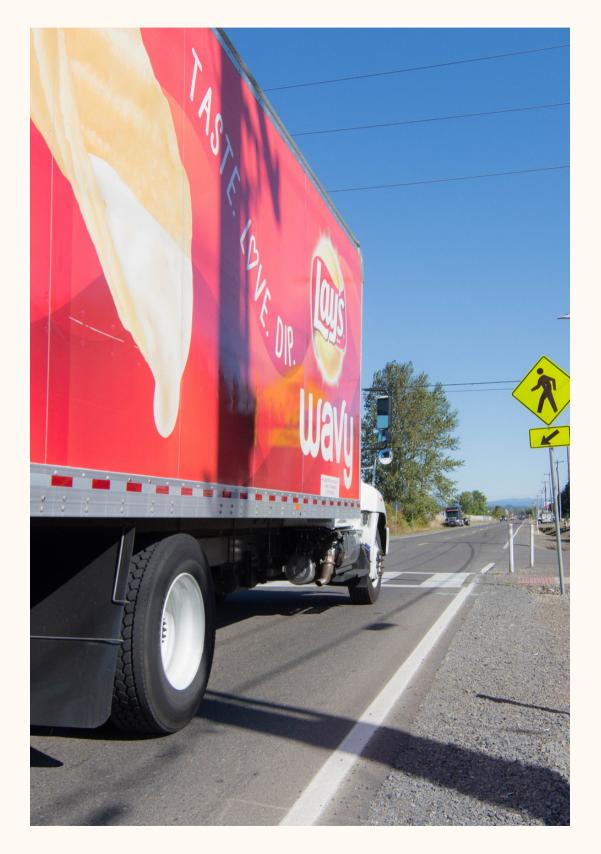
KEY ACCOMPLISHMENTS

- Matches and Design
- Processing Building

McGilchrist Street Improvement Project Grant

• Establishment of Grant Program Assisting in Relocation of Oregon Fruit to Vacant Food

MCGILCHRIST URA



UPCOMING/ACTIVE PROJECTS McGilchrist Street Project Phase 1 Construction

- McGilchrist Street Pro Currently Underway
- McGilchrist Street Pro Design Underway

• McGilchrist Street Project Phase 2 and 3 Final

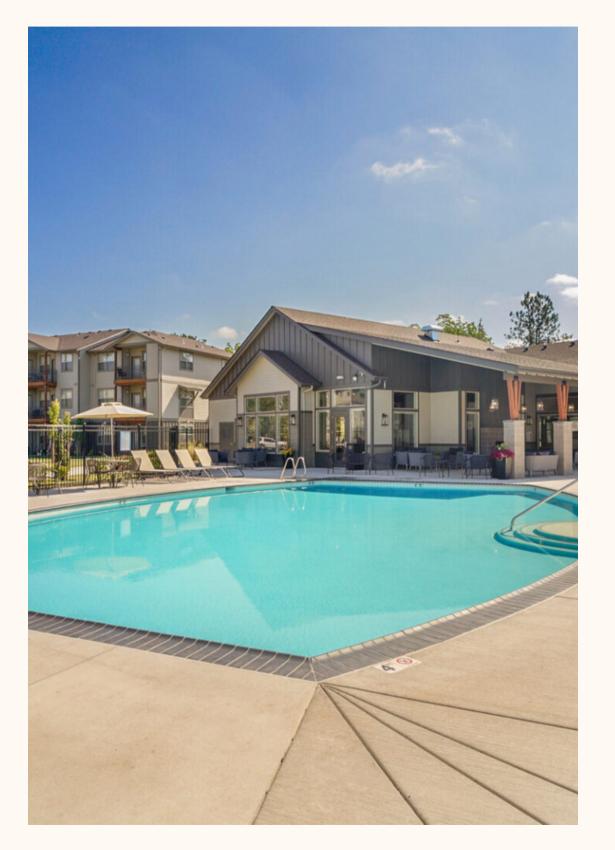
JORY URA



• Jory Apartments Affordable Housing Incentive

Jory Apartments Afformation (36 units)

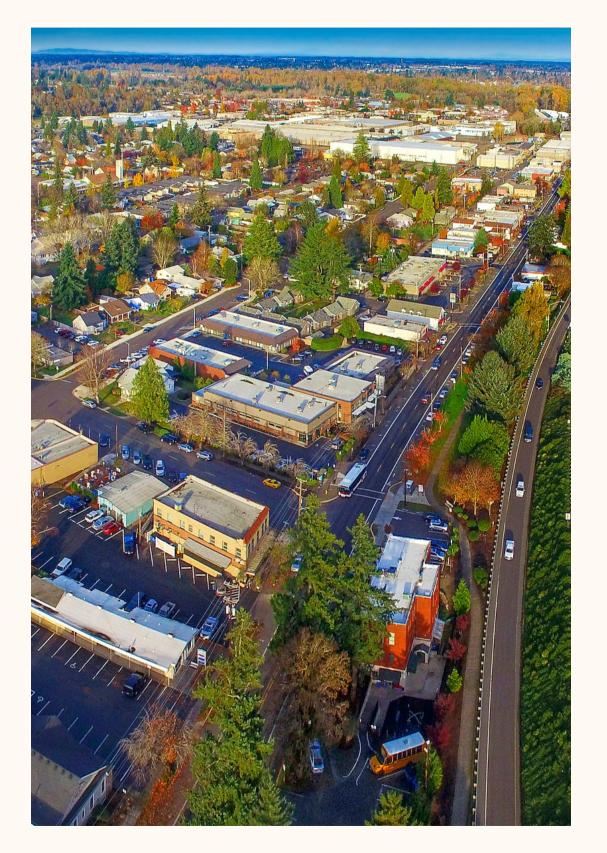
JORY URA



UPCOMING/ACTIVE PROJECTS

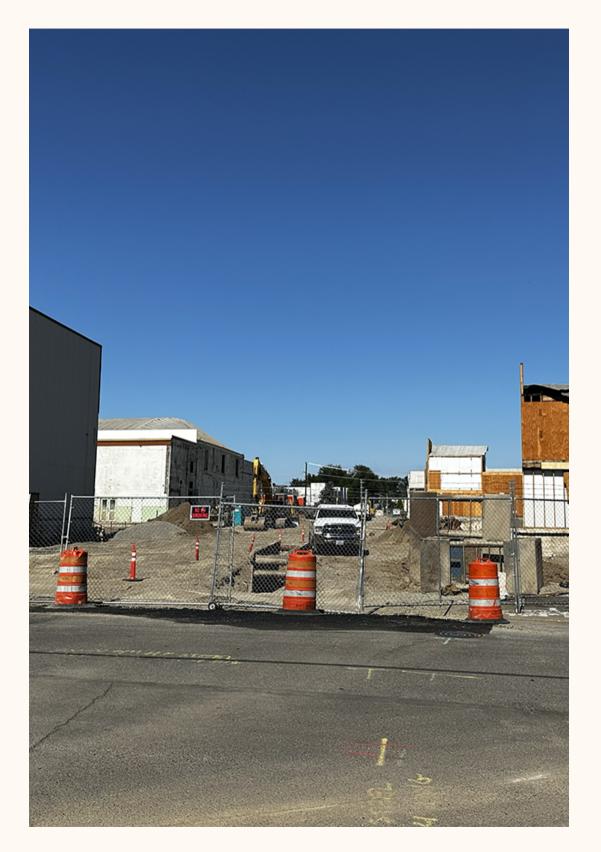
- Affordability Requirement Maintained Through Annual Verification Process
- Establishment of Single Property URA Affordable Housing Program

WEST SALEM URA



- Wallace Marine Park River Access Trail
- Edgewater Street NW and 2nd Street NW Pedestrian Enhancements
- West Salem Business Action Plan and Zoning Code
 Clean Up
- Grants Issued Resulting in Improved Buildings, Redevelopment, New Building Construction and Expanded Manufacturing Operations

WEST SALEM URA



UPCOMING/ACTIVE PROJECTS 2nd Street NW from Gerth Avenue to Wallace Rd

- **NW** Construction
- - Street Railroad Bridge
- Property Redevelopment Support

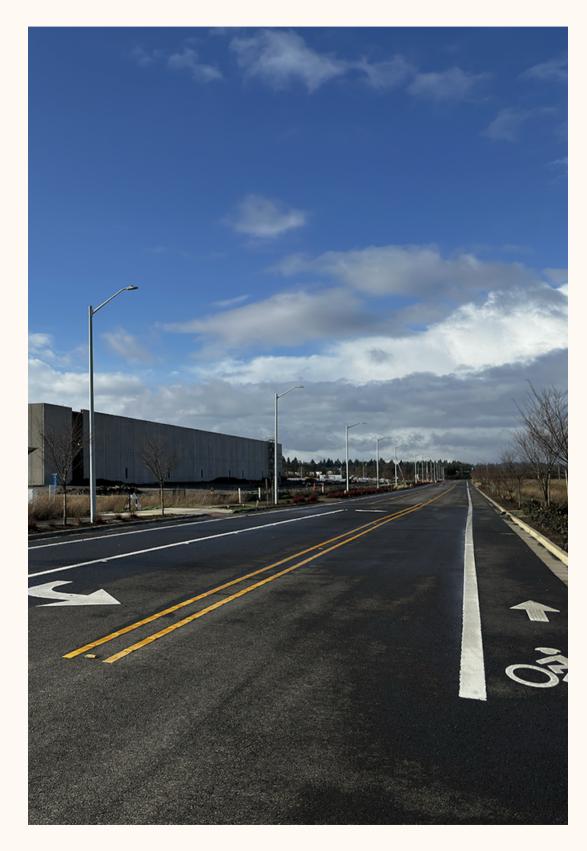
Improved Bike/Pedestrian Connectivity to Union

MILL CREEK INDUSTRIAL PARK URA



- Depot Court Rd SE Construction and Utilities
- Mill Creek Reservoir and Deer Park Pump Station
- 100 Acres Mitigated Wetlands for Natural Habitat Stormwater Detention Built and Established
- Aumsville Highway SE and Mill Creek Drive SE New Signalized Intersections
- Aumsville Highway SE Full Street Improvements
- Truax Drive SE and Mill Creek Drive SE **Construction and New Utilities**

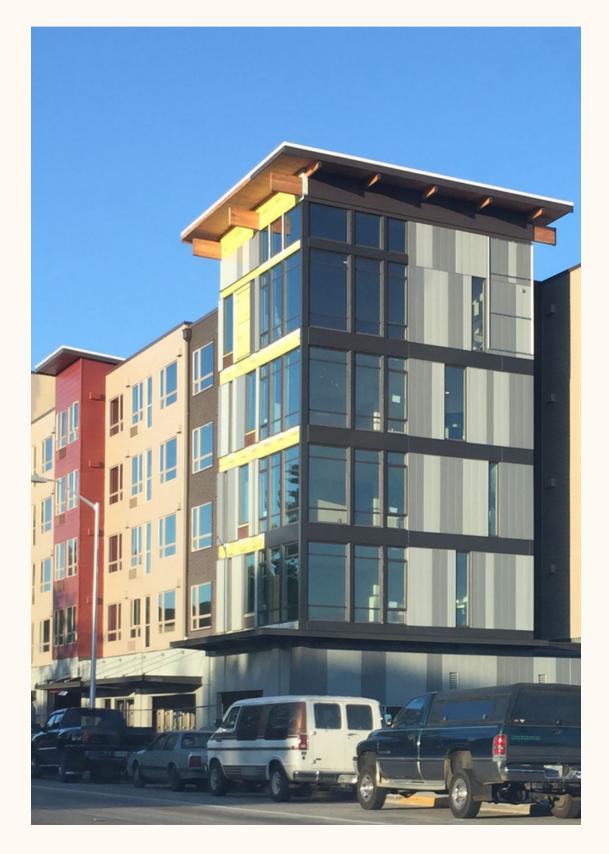
MILL CREEK INDUSTRIAL PARK URA



UPCOMING/ACTIVE PROJECTS

- Logistics Street SE
- Mill Creek Drive SE
- Kuebler Blvd SE Street Improvements • Lancaster Drive SE Street Improvements • Future Public Infrastructure for Development of the Former Department of Corrections Land

SOUTH WATERFRONT URA

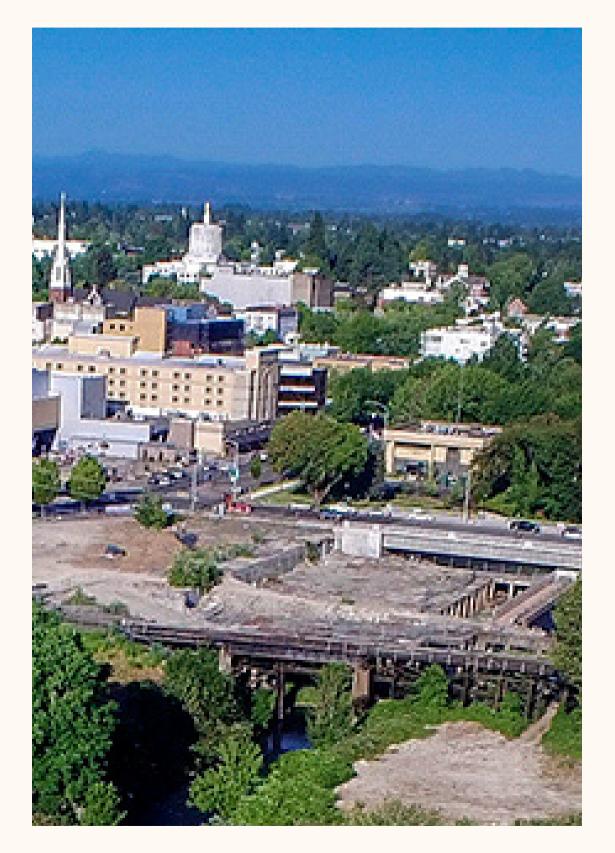


KEY ACCOMPLISHMENTS

• South Block Mixed-Use Project (Includes

Commercial Tenants and Rental Units)

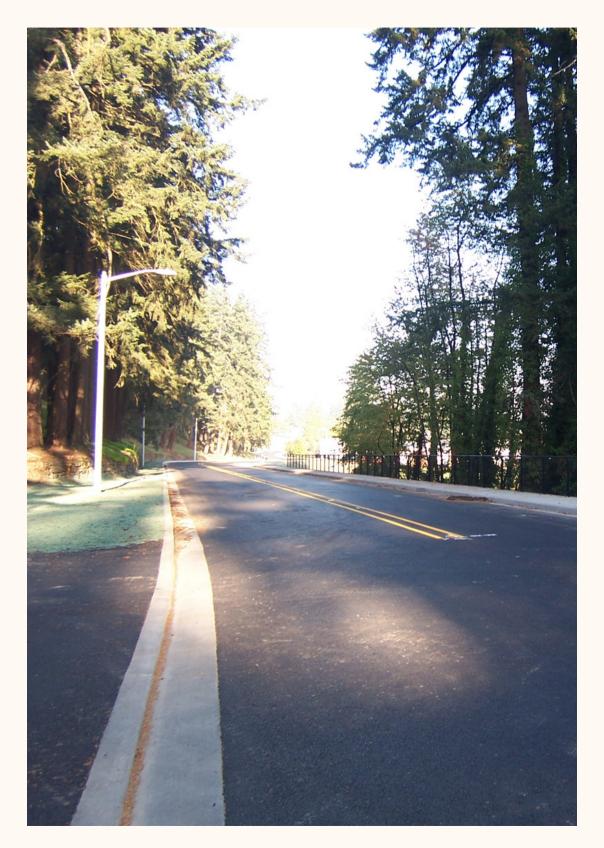
SOUTH WATERFRONT URA



UPCOMING/ACTIVE PROJECTS

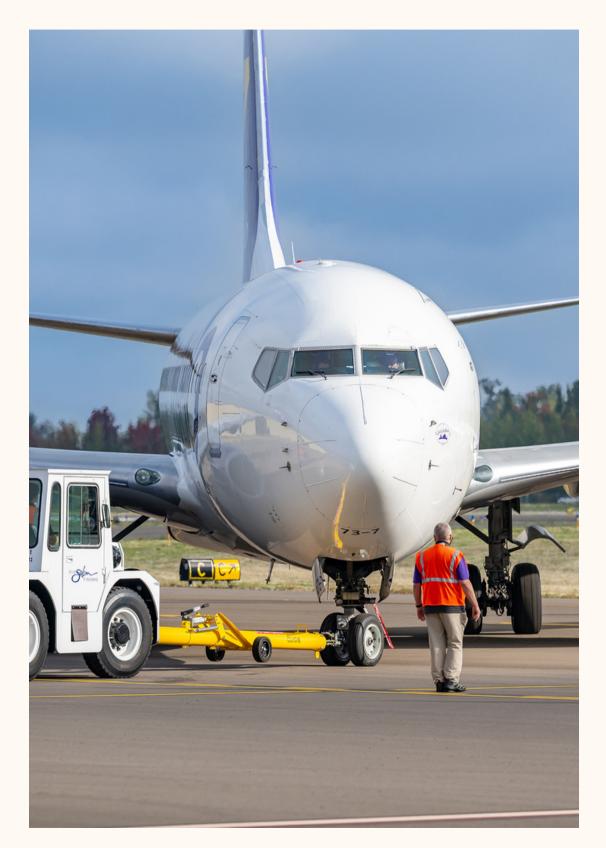
- Pringle Path Design
- 295 Commercial Street SE Acquisition for Redevelopment

FAIRVIEW URA



- Undergrounding and Installation of Utilities
- Streets, Bike Lanes, Sidewalks (Fairview Industrial
 - Dr., Strong Rd., Madrona Ave.)
- South Airport Industrial Park infrastructure Improvements to Encourage Development
- Establishment of 45 Acres of Wetland Mitigation and 58 Acres of Riparian Area and Open Space
- Manufacturers, Service and Commercial Businesses Have located in Fairview
- Small Business Pilot Loan Program Attracted New Manufacturing Businesses/Jobs

FAIRVIEW URA



UPCOMING/ACTIVE PROJECTS URA Boundary Change for Improvements to the

- URA Boundary Change
 Salem Airport
- Airport Security Improvements
- New Development at the Aiport

WHEN WILL EACH URA REACH MAXIMUM INDEBTEDNESS?

All Status of MI Information is based on FY 2023-24 Budget Documents

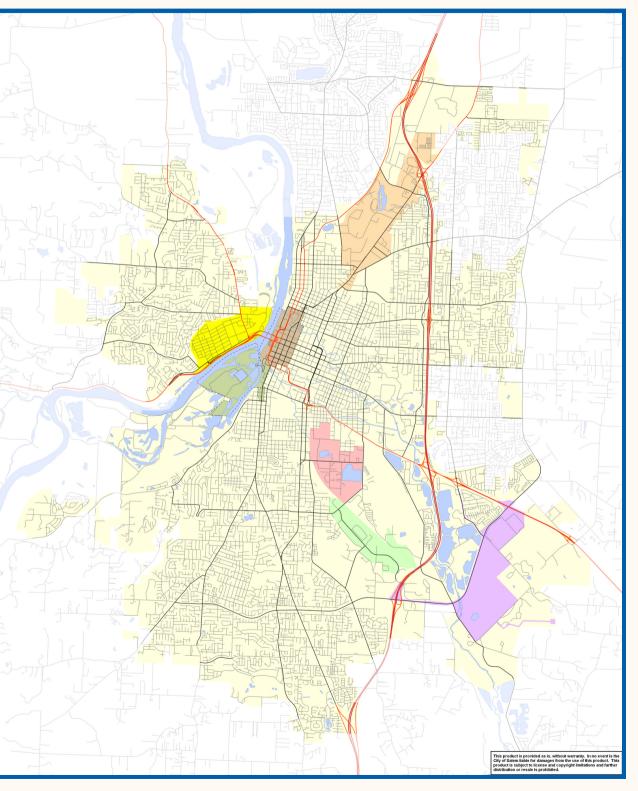
Riverfront URA

Total MI Allowed: \$315,000,000 **Status of MI:** \$171,967,655 remains to be collected Estimated Closure: March 2041

North Gateway URA

Total MI Allowed: \$101,466,402 **Status of MI:** \$13,468,399 remains to be collected Estimated Closure: March 2026

West Salem URA **Total MI Allowed:** \$31,000,000 **Status of MI:** \$13,747,575 remains to be collected Estimated Closure: March 2027



WHEN WILL EACH URA REACH MAXIMUM INDEBTEDNESS?

All Status of MI Information is based on FY 2023-24 Budget Documents

Mill Creek URA

Total MI Allowed: \$26,000,000 **Status of MI:** \$7,663,701 remains to be collected **Estimated Closure:** March 2025

McGilchrist URA Total MI Allowed: \$11,000,000 **Status of MI:** \$\$1,100,000 remains to be collected **Estimated Closure:** March 2024

South Waterfront URA collected

Jory URA

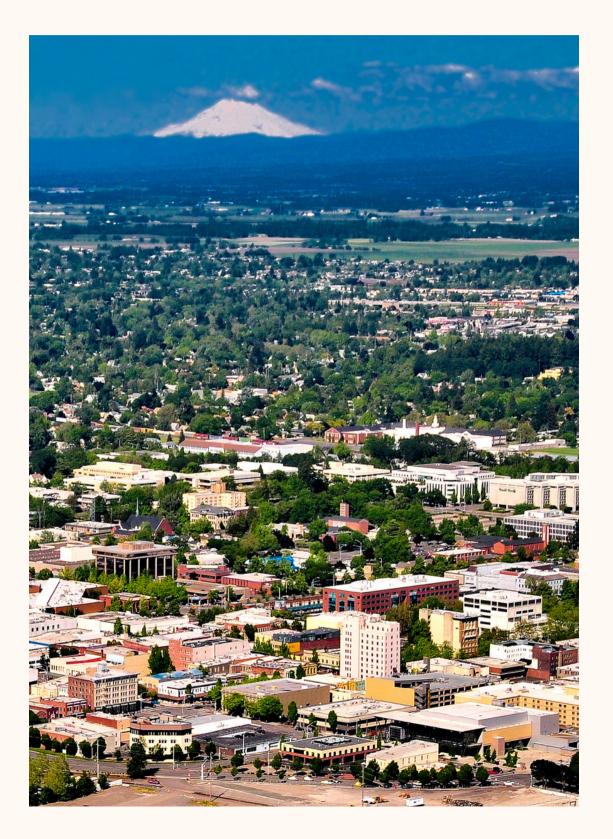


- **Total MI Allowed:** \$24,000,000
- **Status of MI:** \$19,423,000 remains to be

Estimated Closure: March 2041

Total MI Allowed: \$20,725,125 or 41 rebates **Status of MI:** \$20,551,335 remains to be collected or 40 rebates to be issued **Estimated Closure:** March 2039

ANNUAL DISTRIBUTION OF URA FUNDS WHEN URA IS CLOSED



if URA were closed this year

City of Salem receives 37.95% of property tax based on 2022 Tiberius Analysis

Riverfront URA \$1,300,000 North Gateway URA \$1,518,000 West Salem URA \$844,387 Mill Creek Industrial Park URA \$645,150 McGilchrist URA \$531,300 South Waterfront URA \$189,750 **Jory URA \$65,953**

- Information is based in 2023 Property Tax Report