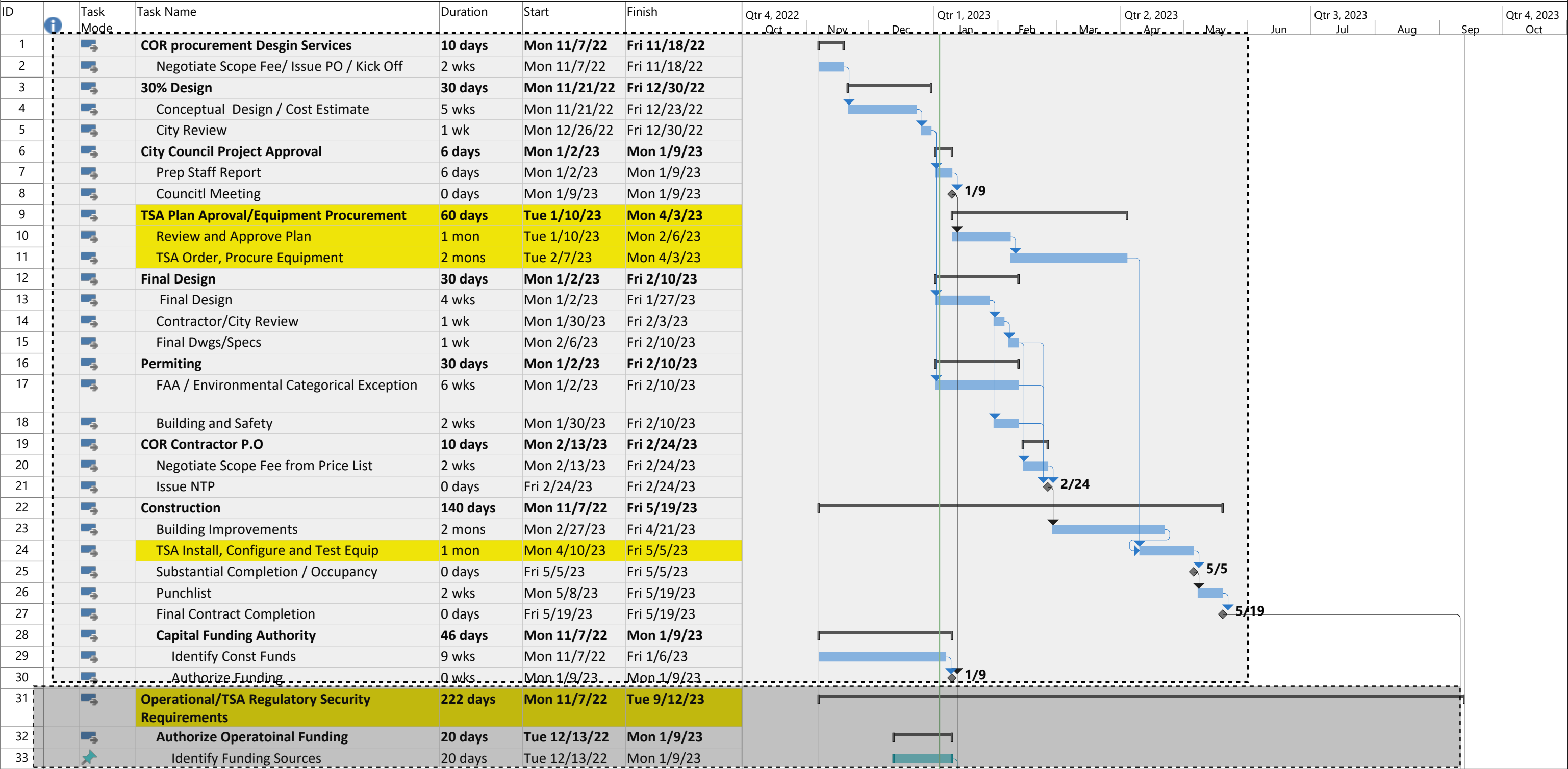
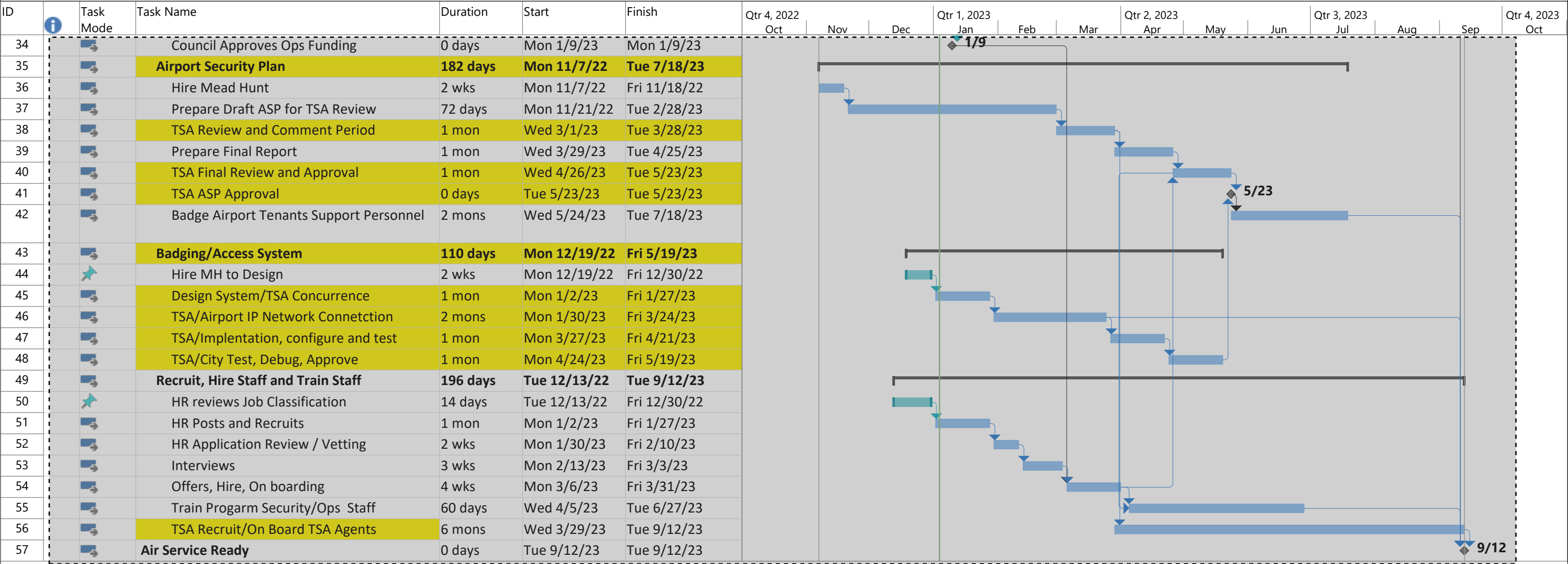


Salem Airport Development
Project Schedule January 4, 2023



1. Note Start Date of TSA Review, task No. 9 assumes that a letter of intent and flight schedule has been submitted to TSA by the Airline.
2. Yellow highlighted tasks are dependent on TSA processes and resources.

Salem Airport Development
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Capital Project Schedule
TSA Regulatory Schedule