

August 10, 2022

Ryan Zink
Franchise and Budget Analyst
City of Salem, Oregon
555 Liberty St. SE/Room 220
Salem, OR 97301

Dear Mr. Zink,

As part of the review of the rate request submitted by the Mid-Valley Garbage & Recycling Association (MGRA), Merina+Co completed the following tasks to assist the City of Salem with its waste management regulatory obligation to set rates following the consideration of all factors enumerated in SRC 47.099(f):

1. Completed a predictive test of revenues compared to the reported customers in the City of Salem.
2. Compared reported expenses for 2021 to prior years' costs reported results for comparability and reasonableness.
3. Reviewed the inflation assumptions proposed by the MGRA for the calendar years 2022 and 2023 for reasonableness.
4. Projected collection expenses for calendar years 2022 to 2023 that were utilized to calculate the proposed collection rate.

We appreciate the opportunity to have been of service and look forward to working with you in the future. If you have any questions now or in the future, please do not hesitate to contact us.

Respectfully,



Tonya Moffitt, CPA
Managing Partner