

**2022 General Obligation Bond**

**Potential Projects - Streets and Sidewalks**

Definitions

Bicycle / Pedestrian Improvements

Multi-Use Paths, Sidewalks, Pavement Rehabilitation, Bicycle Lanes

Pavement R&R

Pavement Rehabilitation and ADA Improvements

Urban Upgrades

Curb, Sidewalk, Pavement, Bicycle Lanes, and Stormwater

Category	Project Name	Project Description	Estimate (rounded to nearest \$10,000)	Overall Score	Equity Score	Ward(s)	Quadrant	ADA Improvements	New or Improved Bicycle Facilities	Climate (0, 1, 2)	TSP (in or consistent with)	Pedestrian Safety	Sidewalks	Street Trees	Maintaining what we have	Transit Priority	Within 1/2 Mile of School
Bicycle / Pedestrian Improvements	Pringle Creek Path - Civic Center to Riverfront Park (Half Funding)	Construct a pedestrian bridge crossing of Pringle Creek under the Commercial Street bridge, construct a new path along Pringle Creek from Commercial Street under the existing railroad bridge to the Riverfront Park. Includes creek overlooks and art wall.	\$ 3,575,000	39.50	4.00	1, 2	SE	X		2	X	X	X				
Bicycle / Pedestrian Improvements	State Street: 13th St NE to 17th St NE Bike Lanes and Pavement	Pavement rehabilitation and striping reconfiguration to one travel lane in each direction with a center turn lane and bike lanes. Includes a pedestrian crossing at 15th Street and streetscape features. Also includes a new traffic signal at the 17th Street intersection with NB and SB right turn lanes on 17th Street.	\$ 14,050,000	47.44	4.00	1, 2	SE	X	X	2	X	X	X	X	X		X
Bridge Rehabilitation	Liberty Street NE Bridge over Mill Creek	Strengthening of existing bridge members to remove current load restriction.	\$ 580,000	43.88	4.00	1	NE			0	X				X		-
Bridge Rehabilitation	17th Street NE Bridge over Mill Creek	Strengthening of existing bridge members to remove current load restriction. Includes replacement of a portion of the existing asphalt pavement surface with a reinforced concrete surface.	\$ 1,040,000	42.06	4.00	1	NE			0	X				X		
Bridge Rehabilitation	Mission Street SE Bridge over Pringle Creek	Strengthening of existing bridge members to remove current load restriction. Includes replacement of the existing asphalt pavement surface with a reinforced concrete surface.	\$ 810,000	45.56	6.00	2	SE			0	X				X		-
Bridge Rehabilitation	15th Street NE Bridge over Mill Creek - Bridge and Railing Rehabilitation	Strengthening of existing bridge members to remove current load restriction. Includes replacement of dilapidated historic concrete railings with new concrete railings that match the historic style.	\$ 910,000	40.19	2.00	1	NE			0	X				X		X
Bridge Rehabilitation	Liberty Street NE Bridge Railing over Pringle Creek	Replacement of dilapidated historic concrete railings with new concrete railings that match the historic style.	\$ 1,870,000	45.50	4.00	1	NE			0	X	X			X		
Bridge Rehabilitation	Church Street SE Bridge Railing over Pringle Creek	Replacement of dilapidated historic concrete railings with new concrete railings that match the historic style.	\$ 1,780,000	36.88	4.00	1	NE			0	X	X			X		
Pavement R&R	Commercial Street SE: Fabry Rd SE to Interstate 5 Ramp	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 2,560,000	38.50	2.00	4	SE	X	X	0	X	X			X		X
Pavement R&R	Center Street NE: 17th St NE to 24th St NE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 3,570,000	41.25	4.00	1	NE	X	X	0	X	X			X		X
Pavement R&R	12th Street SE: Mill St SE to Hoyt St SE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 4,810,000	42.50	6.00	1, 2	SE	X	X	0		X	X		X		X
Pavement R&R	Silverton Road NE: 17th St NE to Williams Ave NE and Beacon St NE to Fisher Rd NE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 4,560,000	42.50	6.00	5	NE	X		0		X	X		X		X
Pavement R&R	Commercial Street SE: 12th St Cutoff to Boone Rd SE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 2,630,000	38.50	2.00	3	SE	X	X	0	X	X			X		
Pavement R&R	Doaks Ferry Rd NW: Brush College Dr NW to Emerald Dr NW	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 920,000	38.31	2.00	8	NW	X	X						X		X
Pavement R&R	Portland Road NE: Beach Ave NE to Northgate Ave NE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 2,120,000	43.00	6.00	5	NE	X	X	0		X	X		X		
Pavement R&R	Liberty Street SE: Mill St SE to Trade St SE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 440,000	41.00	4.00	1	NE	X	X	0	X	X		-	X		-
Pavement R&R	Madrona Avenue SE: Peck Ave SE to Commercial St SE	Pavement rehabilitation including curb ramp replacements to comply with ADA requirements.	\$ 1,300,000	40.50	2.00	3	SE	X		0	X	X			X		X
Sidewalks	Safer Pedestrian Crossings	Installation of new pedestrian crossings that include median islands, lighting, rectangular rapid flashing beacons (as needed), and new curb ramps and sidewalks to comply with ADA requirements. Locations will be determined at a later date after a public outreach process and approval by Council.	\$ 7,500,000	N/A	N/A	Various	All City	X		2	X	X					
Sidewalks	Sidewalk Infill	Construction of missing sidewalks to provide pedestrian continuity. Locations will be determined at a later date after a public outreach process and approval by Council.	\$ 7,500,000	N/A	N/A	Various	All City	X		1	X	X	X				
Sidewalks	Sidewalk Replacement	Replacement of sidewalk panels that are failing.	\$ 10,000,000	N/A	N/A	Various	All City	X		0		X	X		X		

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Pavement R&R	Pavement Rehabilitation and ADA Improvements
Urban Upgrades	Curb, Sidewalk, Pavement, Bicycle Lanes, and Stormwater

Category	Project Name	Project Description	Estimate (rounded to nearest \$10,000)	Overall Score	Equity Score	Ward(s)	Quadrant	ADA Improvements	New or Improved Bicycle Facilities	Climate (0, 1, 2)	TSP (in or consistent with)	Pedestrian Safety	Sidewalks	Street Trees	Maintaining what we have	Transit Priority	Within 1/2 Mile of School
Urban Upgrades	McGilchrist Street SE: 12th St SE to 25th St SE	Construct arterial street standards, including new curb, sidewalks, multi-use path, stormwater treatment, and streetlights. Includes realignment and a new traffic signal at 22nd Street, upgrades to two creek crossings, and rail crossing improvements.	\$ 14,150,000	61.25	6.00	2, (3)	SE	X	X	2	X	X	X	X	X	X	-
Urban Upgrades	Fisher Road NE: Silverton Rd NE / East-West Curve	Construct collector street standards, including new curb, sidewalks, bike lanes, stormwater treatment, and streetlights. Includes a traffic signal replacement at Sunnyview Road and pedestrian crossings at Beverly Avenue and Devonshire Avenue.	\$ 27,650,000	50.75	6.00	6	NE	X	X	2	X	X	X	X	X	X	X
Urban Upgrades	Pringle Road SE: McGilchrist St SE to Georgia St SE	Construct minor arterial street standards, including new curb, sidewalks, bike lanes, stormwater treatment, and streetlights. Includes four pedestrian crossings near transit stops.	\$ 19,220,000	49.50	6.00	2, 3	SE	X	X	2	X	X	X	X	X	X	X
New Street	Marine Drive NW Phase 1: Harritt Drive to Taybin with Pedestrian Path Connected to Park	Construct collector street standards to the special TSP cross section (2 travel lanes), including new curb, a sidewalk on the westerly side, 12' multi-use path on the easterly side, stormwater treatment, and streetlights. Includes connector streets at Harritt Drive, Beckett Street, and 5th Avenue.	\$ 23,530,000	60.24	4.00	1, 8	NW	X	X	2	X	X	X	X			-
			<b>\$ 157,075,000</b>														

**Allocation by Category**

Bicycle / Pedestrian Improvements	\$ 17,625,000
Bridge Rehabilitation	\$ 6,990,000
New Street	\$ 23,530,000
Other	\$ -
Sidewalks	\$ 25,000,000
Traffic Signals	\$ -
Urban Upgrades	\$ 61,020,000
Pavement R&R	\$ 22,910,000
	<b>\$ 157,075,000</b>

**Allocation by Quadrant**

All City	\$ 25,000,000
NE	\$ 44,520,000
NW	\$ 24,450,000
S	\$ -
SE	\$ 63,105,000
	<b>\$ 157,075,000</b>

**Allocation by Ward**

All City	\$ 25,000,000
Ward 1	\$ 56,155,000
Ward 2	\$ 14,964,134
Ward 3	\$ 23,150,554
Ward 4	\$ 2,560,000
Ward 5	\$ 6,680,000
Ward 6	\$ 27,650,000
Ward 7	\$ -
Ward 8	\$ 921,274
	<b>\$ 157,080,962</b>

**2022 General Obligation Bond  
Potential Projects - Parks**

Category	Project Name	Notes	Project Description	Estimate (rounded to nearest \$10,000)	Overall Score	Equity	Ward(s)	ADA Improvements	Safety	Revenue Generation	Master Plan	Maintaining what we have
Athletic Courts	Multi-Use Athletic Court Replacement (3)	Hoover, Morningside, Sumpster	New construction or replacement of multi-use athletic sport courts. Includes public outreach to determine community programming preferences. Typically, these are L-shaped courts with a tennis court and overlapping full basketball court. Additional programming options can include, and may not be limited to half-court basketball, pickle ball striping, and futsal/soccer mini-pitch.	\$ 1,950,000	61.55	4.00	All		X		X	X
Athletic Courts	Highland Park Tennis/Pickleball Court		Reconstruction of tennis/pickleball courts at Highland Park. The project includes new pavement, surfacing, and fencing.	\$ 793,000	59.00	4.00	1		X		X	X
Athletic Courts	Hoover Park Tennis/Pickleball Court		Reconstruction of tennis/pickleball courts at Hoover Park. The project includes new pavement, surfacing, and fencing.	\$ 793,000	64.00	4.00	6		X		X	X
Athletic Courts	River Road Park Tennis/Pickleball Court		Full rehabilitation of concrete-surface tennis/pickleball courts located at River Road Park.	\$ 793,000	64.15	4.00	5		X	X	X	X
Dog Parks	New Fenced Dog Park (2)	Geer, Fairview	Development of two fenced off-leash dog areas with separated small- and large-dog sections. Each dog park will have paved, double-gated entry. Site amenities will include seating, a small shelter, drinking fountain, shade trees, pet waste bag dispenser, and waste receptacle.	\$ 1,100,000	51.25	8.00	All	X	X		X	
Parking Lots	Minto-Brown Island Park - Parking Lot No. 2 Pavement / Renovation		Renovation and paving of a heavily used parking lot surfaced with loosely configured gravel. The project will increase the parking lot size, improve parking efficiency, and increase the availability of spaces serving the off-leash dog area and trailhead staging for the Peter Courtney Minto Island Pedestrian Bridge path.	\$ 810,000	57.70	4.00	7	X	X		X	X
Parking Lots	Minto-Brown Island Park - Parking Lot No. 3 Pavement		Renovation and paving of a heavily used parking lot that is partly paved and partly surfaced with gravel. Paving of the unpaved portion will improve parking efficiency, increasing the availability of spaces serving the central portion of the park, including the reservable picnic shelter, picnic tables, playground, fishing dock, and trails.	\$ 730,000	56.90	4.00	7	X	X		X	X
Paths and Trails	Parks System-wide Park Paths and Trails		Rehabilitation and replacement of park paths and trails. Priority to address safety issues and provide accessible routes to park facilities. Specific locations will be approved by Council at a later date.	\$ 4,061,000	NA	NA	All	X	X		X	X
Playground Facilities	Playground Rehabilitation/Replacements (10)	Royal Oaks, Livingston, McRae, Morningside, Aldrich, Riverfront, Woodmansee, Brush College, Minto, Clark Creek	Replacement of manufactured play equipment and rehabilitation of playground facilities, including curbing, user access routes, surfacing, and drainage. Priority playgrounds are based on asset criticality and located in parks throughout Salem.	\$ 6,000,000	69.50	8.00	All	X	X		X	X
Restroom Facilities	McKay School Park - New 4-Stall		Construction of a four-stall restroom in McKay School Park. The project includes utility connections and user access path.	\$ 850,000	62.31	8.00	6	X	X		X	
Restroom Facilities	Bush's Pasture Park - Replacement 8-Stall		Replacement of a restroom located at the top of the soap box derby track in the upper oak grove. The new restroom will have up to eight stalls.	\$ 1,150,000	75.50	10.00	2	X	X		X	X
Restroom Facilities	Cascades Gateway Park - Replacement 4-Stall		Replacement of a restroom near the Bluegill Lake group picnic area. The new restroom will have four stalls. The project includes user access route improvements and may require a new sanitary sewer connection.	\$ 850,000	80.45	10.00	2	X	X		X	X
Restroom Facilities	Wallace Marine Park - Replacement 8-Stall		Replacement of a restroom located near the old Willamette River boat ramp with a new eight-stall restroom. The new restroom will be similar to the north restroom at Riverfront Park.	\$ 1,150,000	75.60	6.00	1	X	X		X	X
Restroom Facilities	Northgate Park - New 4-Stall		Planning, design, and construction of a four-stall restroom in Northgate Park. Project includes utility connections and user access path.	\$ 925,000	44.83	4.00	8	X	X			
Shelters	Bush's Pasture Park		Development of a picnic shelter in the Lower Oak Grove, near the playground and Phillips' Field. The picnic shelter will be available for reservable use.	\$ 690,000	53.38	6.00	2	X		X	X	
Shelters	Geer Park		Development of a picnic shelter in Geer Park, located west of Baseball Field No. 2. The picnic shelter will be available for reservable use.	\$ 690,000	60.25	8.00	2	X		X	X	
Shelters	Orchard Heights Park		Development of a picnic shelter in Orchard Heights Park, near the playground. The picnic shelter will be available for reservable use.	\$ 690,000	56.31	8.00	8	X		X	X	
Shelters	McKay School Park		Development of a picnic shelter in McKay School Park, located between the new playground and basketball courts. The picnic shelter will be available for reservable use.	\$ 690,000	55.19	8.00	6	X		X	X	

**2022 General Obligation Bond  
Potential Projects - Parks**

Category	Project Name	Notes	Project Description	Estimate (rounded to nearest \$10,000)	Overall Score	Equity	Ward(s)	ADA Improvements	Safety	Revenue Generation	Master Plan	Maintaining what we have
Sport Fields	Geer Park		Renovation of two baseball fields and two soccer fields to extend seasonal use. Includes sub-drainage, new irrigation, and natural turf. Pronounced drainage crowns in the soccer fields will be removed to	\$ 2,280,000	66.10	6.00	2		X	X	X	X
Sport Fields	McKay School Park		Renovation of two soccer fields and surrounding warm-up areas with sub-drainage, new irrigation, and natural turf. Project includes demolition of old playground structures, to be replaced with an expanded	\$ 950,000	63.45	6.00	6		X	X	X	X
Sport Fields	Orchard Heights Park		Renovation of softball field area including sub-drainage, new irrigation, and natural turf.	\$ 460,000	65.60	4.00	8		X	X	X	X
<b>Total Projects</b>				<b>\$ 28,405,000</b>								

**Allocation by  
Category**

Athletic Courts	\$ 4,329,000
Dog Parks	\$ 1,100,000
Parking Lots	\$ 1,540,000
Playground Facilities	\$ 6,000,000
Restroom Facilities	\$ 4,925,000
Shelters	\$ 2,760,000
Sport Fields	\$ 3,690,000
Paths and Trails	\$ 4,061,000
	<b>\$ 28,405,000</b>

**Allocation by  
Quadrant**

All City	\$ 13,111,000
NE	\$ 7,839,000
NW	\$ 3,225,000
S	\$ 1,540,000
SE	\$ 2,690,000
	<b>\$ 28,405,000</b>

**Allocation by  
Ward**

All City	\$ 13,111,000
Ward 1	\$ 1,943,000
Ward 2	\$ 5,660,000
Ward 3	\$ -
Ward 4	\$ -
Ward 5	\$ 1,718,000
Ward 6	\$ 3,283,000
Ward 7	\$ 1,540,000
Ward 8	\$ 1,150,000
	<b>\$ 28,405,000</b>

**2022 General Obligation Bond  
Potential Projects - Fire Department**

<b>Category</b>	<b>Project Name</b>	<b>Description</b>	<b>Estimate (rounded to nearest \$10,000)</b>
Sites and construction of future Fire stations	Future Fire Stations	The City of Salem continues to have growth in service demand for fire services and growth in population. To met this service need and the City Council's Fire Department response time of 5.5 minutes, additional fire stations are needed in the community.	\$ 14,000,000
Equipment	Fire Safety Equipment	Replacement of the currently used 15 year old Fire fleet which has 450,000 miles accumulated. The new fleet will save time on maintence costs and staff time. The replacement includes: 17 engines, 3 ladder trucks, 2 medic units, 4 battalion vehicles, 1 heavy rescue vehicle, 1 medium rescue vehicle, 1 airfield rescue vehicle, 1 air support vehicle, 2 wildland grass fire vehicles and rescue tools and defibrillators.	\$ 26,000,000

**2022 General Obligation Bond  
Potential Projects - Affordable Housing / Library Branches**

<b>Project Name</b>	<b>Description</b>	<b>Estimate (rounded to nearest \$10,000)</b>
Sites for Affordable Housing / Library Branches	Purchase of two sites for mixed use affordable housing and library branches. Funds include predevelopment costs for one of the sites.	\$ 7,500,000
Affordable Housing Opportunity Funds	Provides gap funding to public or private developers to fund affordable housing.	\$ 10,000,000

## 2022 General Obligation Bond Potential Projects - Civic Center

Category	Project Name	Description	Estimate (rounded to nearest \$10,000)
Seismic Retrofit	Civic Center Seismic	Reinforce Civic Center structure (all 3 building wings) to life safety standard. Includes minimum costs estimated to abate hazardous materials and restore areas impacted by structural work. Includes Council Chambers (\$400,000) and Parking Structure (\$2,700,000).	\$ 22,500,000
Seismic Retrofit	Atrium Seismic and Skylight Replacement	Based on costs from 2005 URS report to brace the structure and replace skylights. Another option would be to remove atrium (\$10,400,000).	\$ 3,100,000
System Upgrades	System Replacement	Windows (\$1,900,000), Roof (\$1,100,000), Generator (\$1,100,000)	\$ 4,100,000
System Upgrades	Parking Structure Waterproofing / Repairs	Includes waterproofing and concrete repairs	\$ 7,700,000
Renovation	Peace Plaza Renovation		\$ 2,000,000

## 2022 General Obligation Bond Potential Projects - Technology

Category	Project Name	Description	Estimate (rounded to nearest \$10,000)
System Replacement / Cybersecurity	Enterprise Resource Planning (ERP) Replacement	<p>This system will replace individual applications in use to manage the City's financial reporting and accounting functions, time keeping, timecard management, employee benefits, performance management, project management, and customer relationship management.</p> <p>The full integration of this suite of functions allow the City to replace obsolete systems and provide an uninterrupted and secure flow of information and allow staff to capitalize on efficiencies reducing the cost of ownership.</p>	\$ 10,000,000
Resiliency	Offsite Redundant Data Center	Creating a second data center will reduce the time required to becoming fully operational should a catastrophic event occur therefore reducing the risk of service interruption and address critical infrastructure concerns within the City's disaster recovery plan.	\$ 5,120,000
Resiliency	Redundant Fiber	Completing our redundant fiber ring will reduce the risk of service interruption and address critical infrastructure concerns within the City's disaster recovery plan.	\$ 2,000,000
Efficiency	Advanced Active Directory Administration	The City's file structure and data management strategies limit active management of data retention best practices. A full evaluation and restructure is required to gain the functionality needed to reduce overall operating costs and improve access to the management of operational data and long-term records retention requirements.	\$ 500,000

\$ 17,620,000