

City of Salem  
FY 2022  
Final Budget Expenditure Appropriations

Fund / Department	Operating Budget				Non-Operating Budget			Total
	Personal Services	Materials & Services	Capital Outlay	Program Level	Debt Service	Interfund Transfers	Contingency	
<b>GENERAL FUND (By Department):</b>								
City Manager's Office				\$ 1,712,100	\$ -	\$ -	\$ -	\$ 1,712,100
Community Development Department				4,905,150	-	10,000	-	4,915,150
Finance Department				4,287,930	-	-	-	4,287,930
Fire Department				39,959,010	-	-	-	39,959,010
Human Resources Department								
Human Resources				2,054,350	-	-	-	2,054,350
Facilities Services				4,966,220	-	115,260	-	5,081,480
Information Technology Department				10,607,130	-	-	-	10,607,130
Legal Department				2,838,620	-	-	-	2,838,620
Library				5,706,290	-	-	-	5,706,290
Mayor and Council				243,410	-	-	-	243,410
Municipal Court				2,344,940	-	-	-	2,344,940
Police Department				51,763,530	-	-	-	51,763,530
Parks and Recreation Services				10,583,620	-	57,500	-	10,641,120
<b>Parks and Recreation Services Supplemental Budget 1</b>				<b>480,000</b>	-	-	-	<b>480,000</b>
Urban Development Department				5,618,340	-	139,250	-	5,757,590
Non-Departmental <sup>1</sup>	95,000	9,394,030	-		375,010	443,990	3,000,000	13,308,030
<b>TOTAL GENERAL FUND</b>	<b>\$ 95,000</b>	<b>\$ 9,394,030</b>	<b>\$ -</b>	<b>\$ 148,070,640</b>	<b>\$ 375,010</b>	<b>\$ 766,000</b>	<b>\$ 3,000,000</b>	<b>\$ 161,700,680</b>
<b>OTHER FUNDS (By Fund Number):</b>								
TRANSPORTATION SERVICES				\$ 16,399,670	\$ -	\$ 606,970	\$ 500,000	\$ 17,506,640
STREETLIGHT				1,170,140	211,920	500,000	200,000	2,082,060
AIRPORT				1,424,640	44,410	-	808,240	2,277,290
COMMUNITY RENEWAL				11,076,710	-	-	-	11,076,710
DOWNTOWN PARKING				1,137,310	-	-	162,070	1,299,380
CULTURAL AND TOURISM				2,050,730	-	1,400,890	120,000	3,571,620
PUBLIC ART FUND				42,370	-	-	-	42,370
TOURISM PROMOTION AREA				665,060	-	30,970	-	696,030
LEASEHOLD				535,740	-	200,000	340,530	1,076,270
BUILDING AND SAFETY				5,624,230	-	500,000	300,000	6,424,230
TRAFFIC SAFETY				779,970	-	599,150	-	1,379,120
DEBT SERVICE				-	22,538,470	-	-	22,538,470
CAPITAL IMPROVEMENTS				143,688,910	-	-	-	143,688,910
SYSTEM DEVELOPMENT CHARGE <sup>2</sup>				52,241,680	-	725,000	-	52,966,680
DEVELOPMENT DISTRICT				7,941,620	-	360,000	-	8,301,620
UTILITY				82,564,710	19,060,140	19,100,000	3,000,000	123,724,850
EMERGENCY SERVICES				2,363,990	-	-	60,000	2,423,990
COMMUNICATIONS CENTER				12,634,230	-	1,400,000	500,000	14,534,230
POLICE REGIONAL RECORDS				275,080	-	-	71,870	346,950
CITY SERVICES <sup>3</sup>								
Document Services				1,093,090	-	-	-	1,093,090
Fleet Services				6,566,380	-	300,000	-	6,866,380
IT Interconnect / Telecommunications				317,250	-	-	-	317,250
Radio Communications				1,557,170	-	3,973,850	-	5,531,020
Shops Facilities Maintenance				173,900	-	-	-	173,900
Warehouse Services				1,809,000	-	50,000	-	1,859,000
SELF INSURANCE BENEFITS				37,966,260	-	-	-	37,966,260
SELF INSURANCE RISK				11,946,330	-	-	-	11,946,330
EQUIPMENT REPLACEMENT RESERVE				18,863,430	-	-	-	18,863,430
TRUST <sup>4</sup>	-	8,310,780	-		-	4,790,290	-	13,101,070
<b>TOTAL ALL FUNDS</b>	<b>\$ 95,000</b>	<b>\$ 17,704,810</b>	<b>\$ -</b>	<b>\$ 570,980,240</b>	<b>\$ 42,229,950</b>	<b>\$ 35,303,120</b>	<b>\$ 9,062,710</b>	<b>\$ 675,375,830</b>

City of Salem budget expenses are described as operating and non-operating and are adopted at the program level for the General Fund and for all other funds with a few exceptions. The exceptions are noted in the exhibit table and explained below.

Operating expenses include the object categories of personal services, materials and services, and capital outlay. Non-operating expenses represent the object categories of debt service, interfund transfers, and contingencies.

- The General Fund Non Departmental budget supports expenses that have a General Fund-wide benefit. As it does not represent a specific program area, the budget is presented by object category.
- Fund also known as Extra Capacity Facility
- The City Services Fund budget includes seven separate internal service program areas -- Document Services, Fleet Services, IT Communications Interconnect and IT Telecommunications, Radio Communications, Shops Maintenance, and Warehouse Services. The program area budgets are displayed as operating and non operating expenses.
- Expenses in the City's Trust budget represent a variety of program areas and are presented by object category.