Project	Department Lead	Estimated Consultant Cost	Estimated Staff Cost	Possible Outside Funding	2021 Q3	2021 Q4	2022 Q1	2022 Q2	2022 Q3	2022 Q4	2023 Q1	2023 Q2	2023 Q3	2023 Q4	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2025 Q1	2025 Q2	2025 Q3	2025 Q4
			Funding								Estimated Timeline											
Climate Action Plan	PW	N/A	N/A	N/A		*																
Our Salem - Comprehensive Plan Update	CD	N/A	N/A	N/A			**															
Transportation System Plan	PW	300,000		State grants				****														
Comprehensive Parks System Master Plan	PW	300,000																				
Goal 5 Riparian Inventory for Natural Resources	PW/CD	150,000																				
Economic Opportunities Analysis	CD/UD	70,000																				
Housing Production Strategy	CD/UD	70,000		State grants																		***
Climate Action Plan Strategies	All	TBD	150,000					****														

* December 6: City Council Public Hearing

** Planning Commission/City Council Adoption Process

*** State-mandated deadline

**** Rules and regulations anticipated from Climate Friendly and Equitable Communities work